

**CREATIVITY & CONNECTIVITY** 

This presentation may contain forward-looking information about future events or Allied's future performance. This information, by its nature, is subject to risks and uncertainties that may cause actual events or results to differ materially, including those described under the heading "Risk Factors" in our most recently filed AIF. Material assumptions that underpin any forward-looking statements we make include those described under "Forward-Looking Statements" in our MD&A for the fourth quarter of 2022.

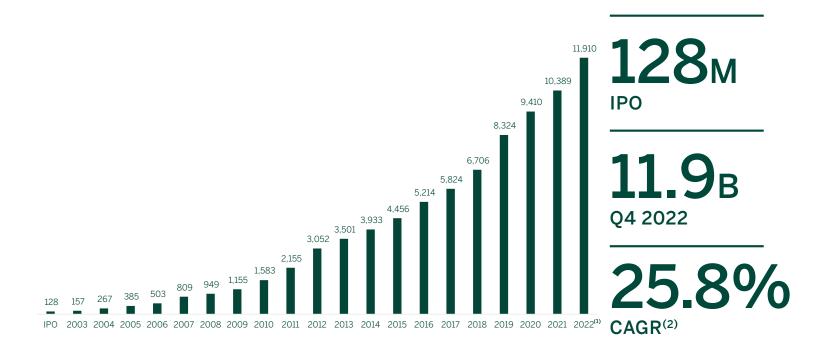
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#### INVESTMENT HIGHLIGHTS

- At the forefront of urban intensification in Canada's major cities
- Fully internalized and entrepreneurial management team
- Strong growth platform
- Strong financial foundation
- 25.80% compound annual growth rate on total assets
- 10.9% average annual total return

#### PORTFOLIO GROWTH - TOTAL ASSETS (M)

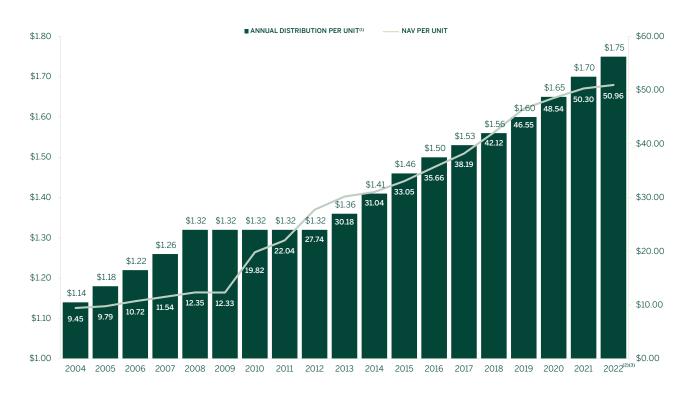


Values up to December 31st, 2009 are based on financial reporting prepared in accordance with previous Canadian GAAP standards. Values after that date are reported in accordance with International Financial Reporting Standards (IFRS), on a proportionate basis.

<sup>(1)</sup> As at December 31, 2022.

<sup>(2)</sup> CAGR is the compound annual growth rate on total assets on a proportionate basis.

### FOCUSED ON INCREASING OUR DISTRIBUTION AND GROWING OUR NAV PER UNIT OVER TIME

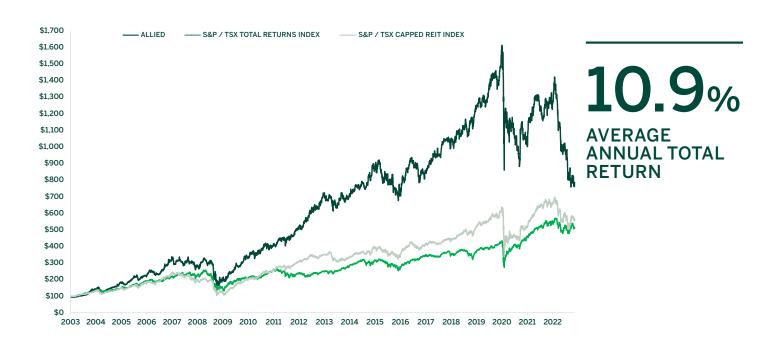


<sup>(1)</sup> Annual distribution rate in place at March 15 (from 2004 to 2008), at December 15 (from 2012 to 2018), and at January 15 (from 2020 to 2022).

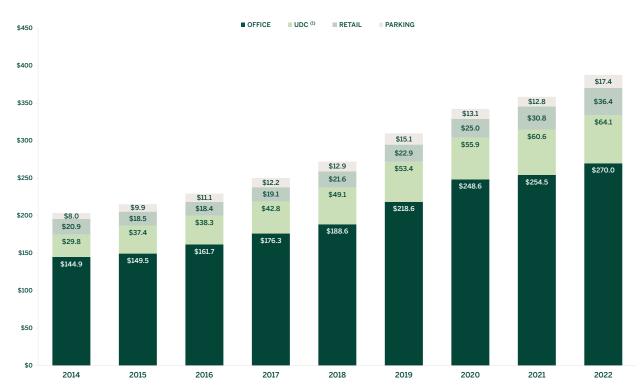
<sup>(2)</sup> Net Asset Value ("NAV") per unit as at December 31, 2022. See Appendix on page 69 for NAV per unit definition.

<sup>(3)</sup> On January 16, 2023, Allied announced the declaration of a distribution of \$0.15 per unit for the month of January 2023, representing \$1.80 per unit on an annualized basis.

## RETURNS TO UNITHOLDERS TOTAL RETURN INDEX



## FOCUSED ON OPERATING DISTINCTIVE URBAN WORKSPACES AND URBAN DATA CENTRES: NOI BY SPACE TYPE (IN \$M)



<sup>(1)</sup> The Urban Data Centre segment has been classified as an asset held for sale as at December 31, 2022, and its results have been presented seperately as discontinued operations. Net Operating Income ("NOI") is a non-IFRS measure, see Appendix on page 69 for NOI definition.

As at December 31, 2022.



**ALLIED** Strategy

### CONSOLIDATION OF URBAN OFFICE PROPERTIES

Close to core

- Distinctive
- Lower occupancy costs



500-522 King West



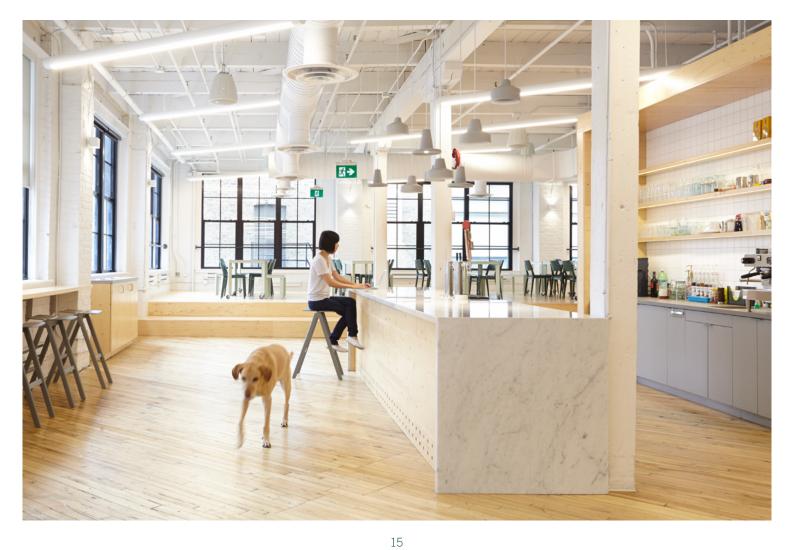
# The Landing

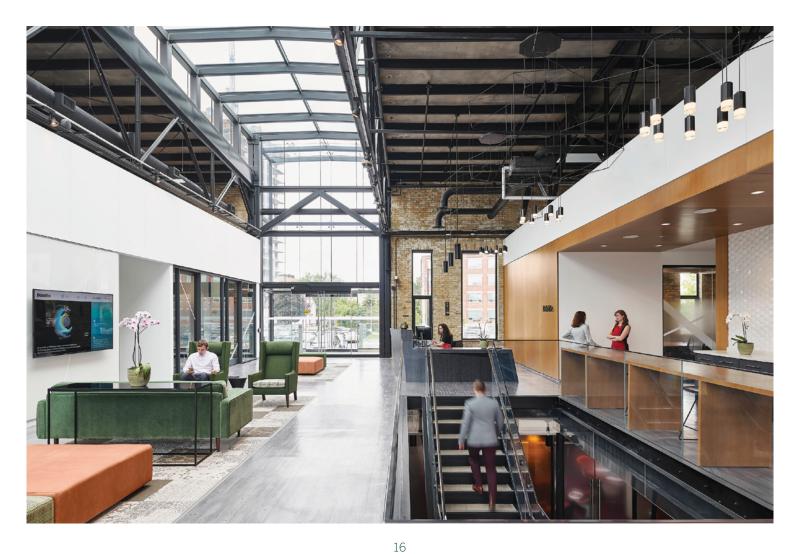
Vancouver



## 35-39 Front Street East





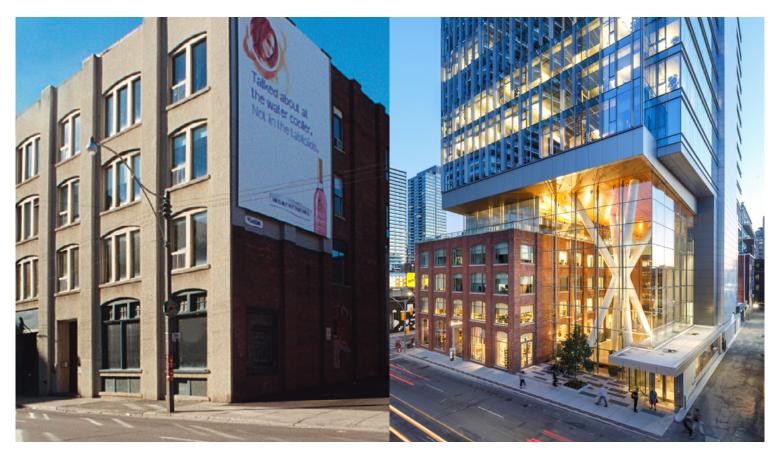




### INTENSIFICATION OF URBAN OFFICE PROPERTIES

- Underutilized land

- Additional rentable area with low land cost
- Value creation



Intensification of QRC West



Intensification of QRC West



Intensification of The Breithaupt Block
Kitchener

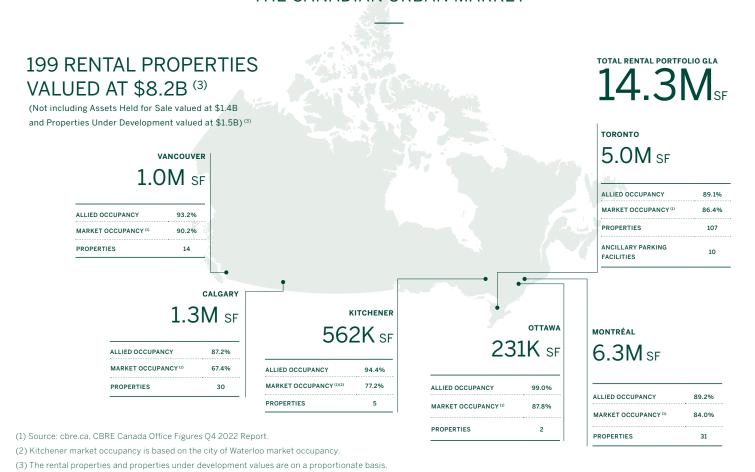


King Portland Centre

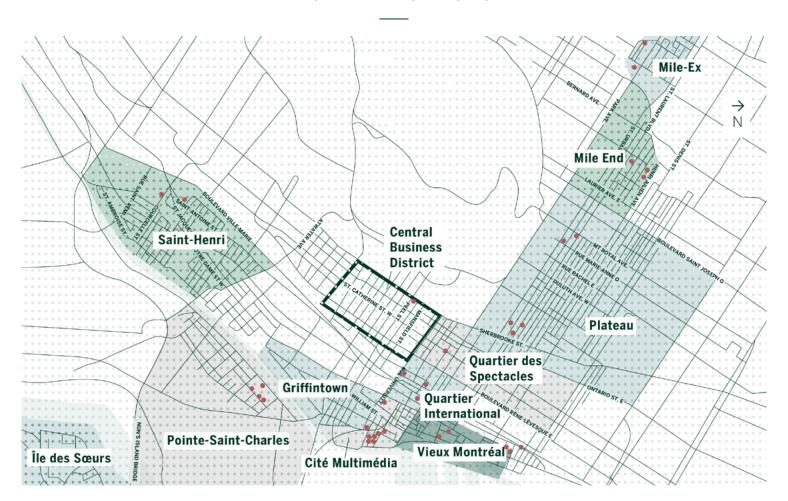


**ALLIED** Rental Portfolio

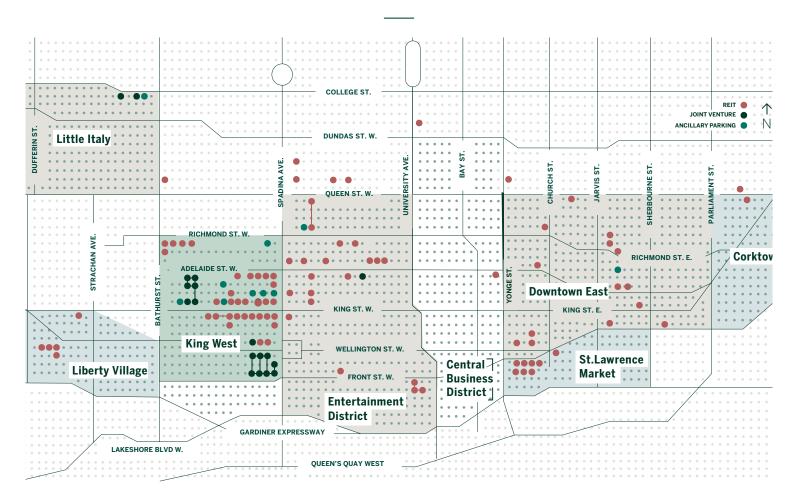
### PREFERRED PROVIDER OF WORKSPACE IN THE CANADIAN URBAN MARKET



#### MONTRÉAL PORTFOLIO



#### TORONTO PORTFOLIO



#### **CALGARY PORTFOLIO**



#### **VANCOUVER PORTFOLIO**



## URBAN WORKSPACE TOP-TEN PROPERTIES

PROPERTY NAME	NORMALIZED LQA NOI <sup>(1)</sup>	APPRAISED FAIR VALUE	CAP RATE	PRINCIPAL USERS
LE NORDELEC, MONTRÉAL	\$15,657	\$313,380	5.00%	Gsoft, Unity Technologies, Yellow Pages Media
CITÉ MULTIMÉDIA, MONTRÉAL	14,202	416,010	4.75%	Acceo Solutions, Morgan Stanley, Technicolor
1001 BOULEVARD ROBERT-BOURASSA, MONTRÉAL (2)	14,125	355,810	5.50%	Autorité Régionale de Transport Métropolitain, Hydro-Québec, National Bank of Canada, Societe Quebecoise des Infrastructures
QRC WEST, TORONTO	13,547	341,430	4.00%	eOne, Sapient Canada
747 RUE DU SQUARE VICTORIA, MONTRÉAL	10,861	284,400	4.75%	Dassault Systèmes Canada, Otera Capital Inc., Secretariat of the Convention on Biological Diversity, Société Québecoise des Infrastructures
5455 DE GASPÉ AVENUE, MONTRÉAL	9,174	162,490	5.00%	Attraction Media, Framestore, Ubisoft
KING PORTLAND CENTRE, TORONTO	6,993	184,030	4.00%	Indigo, Shopify
375 WATER STREET, VANCOUVER	6,861	215,610	4.00%	Global Technology Provider, Quarterdeck Brewing Co, Zoic Studios BC Inc.
555 RICHMOND STREET WEST, TORONTO	6,845	188,710	4.50%	Centre Francophone de Toronto, Synaptive Medical
175 BLOOR STREET E, TORONTO	6,598	185,090	4.25%	Klick Health, Leo Burnett Company, Norr
TOTAL	\$104,863	\$2,646,960	4.64%	

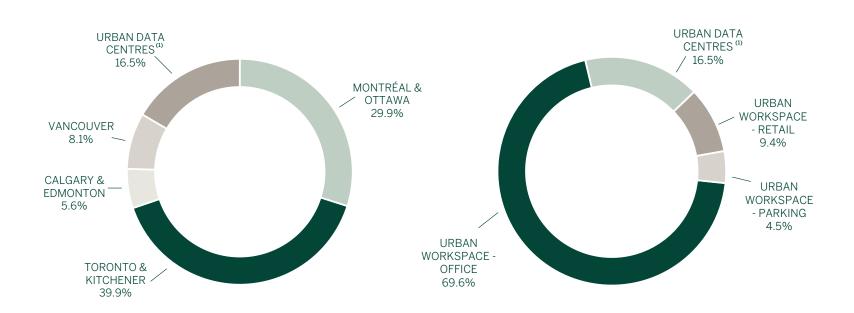
As at December 31, 2022.

<sup>(1)</sup> Normalized LQA NOI is a non-IFRS measure, see Appendix on page 70 for definition.

<sup>(2)</sup> A portion of the property is under development. The appraised fair value includes the portion in the rental portfolio and the portion under development.

#### **NOI BY SEGMENT**

#### **NOIBY USE**

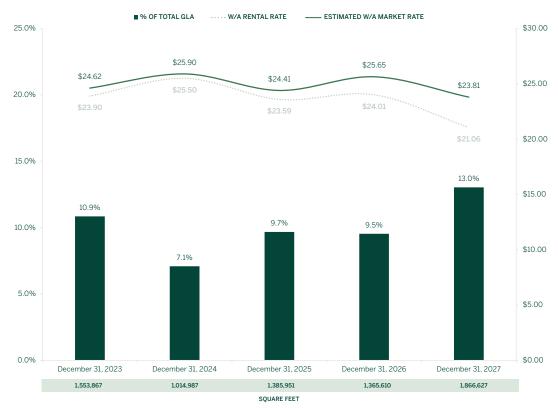


For the twelve months ending December 31, 2022.

NOI is a non-IFRS measure, see Appendix on page 69 for definition.

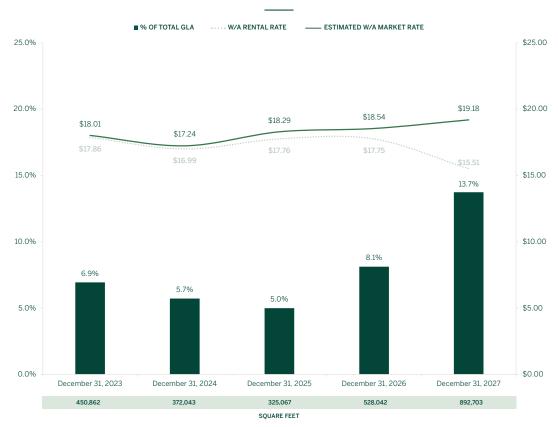
(1) Urban Data Centres segment has been classified as an asset held for sale as at December 31, 2022, and its results have been presented seperately as discontinued operations.

#### LEASE MATURITIES - URBAN WORKSPACE



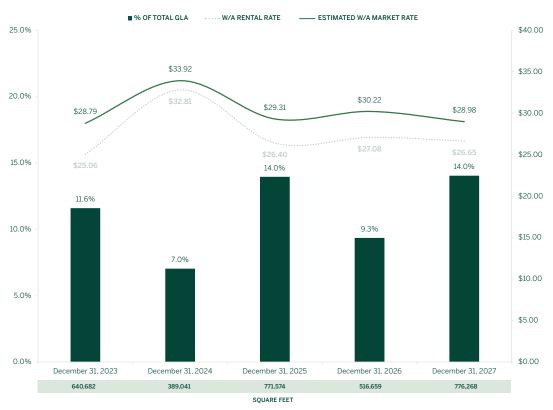
As of December 31, 2022.

#### LEASE MATURITIES - URBAN WORKSPACE MONTRÉAL AND OTTAWA



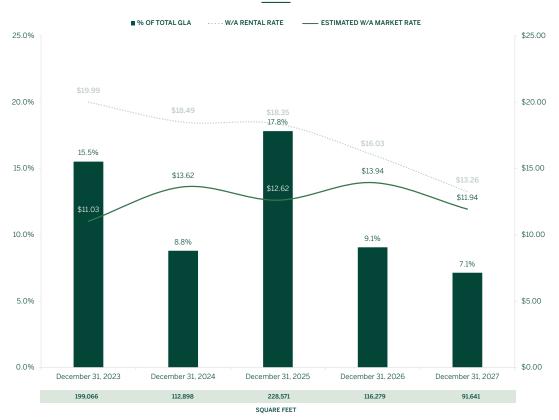
As of December 31, 2022.

## LEASE MATURITIES - URBAN WORKSPACE TORONTO AND KITCHENER



As of December 31, 2022.

## LEASE MATURITIES - URBAN WORKSPACE CALGARY



As of December 31, 2022.

## LEASE MATURITIES - URBAN WORKSPACE VANCOUVER



As of December 31, 2022.

#### **TOP-TEN USERS**

USER	SECTOR	% RENTAL REVENUE <sup>(1)</sup>	% TOTAL GLA
UBISOFT DIVERTISSEMENTS INC.	Media and Entertainment	3.1%	3.8%
GOOGLE CANADA CORPORATION	Telecommunications/	2.3%	2.3%
SOCIÉTÉ QUÉBECOISE DES INFRASTRUCTURES	Government	2.0%	2.0%
MORGAN STANLEY SERVICES CANADA CORP	Financial Services	1.8%	1.6%
NATIONAL CAPITAL COMMISSION	Government	1.7%	1.4%
NATIONAL BANK OF CANADA	Financial Services	1.4%	1.4%
TECHNICOLOR CANADA INC.	Media and Entertainment	1.3%	1.2%
ENTERTAINMENT ONE	Media and Entertainment	1.2%	0.7%
SHOPIFY INC	Telecommunications/ IT	1.1%	1.1%
HYDRO-QUÉBEC	Business Services and Professional	0.9%	0.9%
		16.8%	16.4%

49% 2003 16.8% Q4 2022

As at December 31, 2022.

<sup>(1)</sup> The rental revenue is on a proportionate basis, which is a non-IFRS measure. See Appendix on page 68 for definition.



**ALLIED** 

Development Portfolio

### **DEVELOPMENT PIPELINE**

DEVELOPMENTS	TRANSFER TO RENTAL PORTFOLIO	ESTIMATED GLA	ESTIMATED ANNUAL NOI <sup>(1)</sup>	% OF OFFICE DEVELOPMENT PRE-LEASED
THE WELL* (2)	Q3 2022 - Q4 2023	763,000	\$40.4M	98%
ADELAIDE & DUNCAN*	Q2 2023 - Q4 2024	230,000	\$10.4M	100%
BREITHAUPT, PHASE III*	Q3 2023	147,000	\$5.4M	100%
QRC WEST, PHASE II	Q2 2024	93,134	\$4.6M	100%
KING TORONTO*	Q2 2025	100,000	\$5.5M	_
108 EAST 5TH AVENUE*	Q1 2025	102,000	\$4.5M	54%
700 SAINT HUBERT	Q2 2023	144,114	\$4.5M	24%
REDEVELOPMENTS	Q1 2023 - Q4 2024	1,252,276	\$15.2M	_
TOTAL		2,831,524	\$90.5M	82%

82%
PRE-LEASED

This slide contains forward-looking information.

Estimated NOI from development completion is based on stabilized occupancy and in the first year its impact will be moderated by the discontinuation of capitalized interest. NOI is a non-IFRS measure, see Appendix on page 69 for definition.

<sup>\*</sup>Co-ownership

<sup>(1)</sup> Estimated annual NOI is based on the mid-point of the range.

<sup>(2)</sup> A portion of The Well has been transferred to the rental portfolio. The estimated GLA and the percentage of office development pre-leased includes the portion in the rental portfolio.

## FUTURE/SHADOW DEVELOPMENT PIPELINE

## **Zoning Approval in Place and in Progress**

	ESTIMATED
Toronto	GLA
THE CASTLE	440,000
KING & PETER	790,000
KING & SPADINA	430,000
KING & BRANT	240,000
UNION CENTRE	1,330,000
BATHURST STREET ASSEMBLY	318,000
ADELAIDE & SPADINA	230,000
	3,778,000

## Montréal

LE NORDELEC - LOT A	230,000
LE NORDELEC - LOT B	744,000
LE NORDELEC - LOT E	135,000
	1,109,000

### Vancouver

365 RAILWAY	60,000
	60,000
TOTAL	4,947,000

This slide contains forward-looking information.

## To Be Rezoned

	ESTIMATED
	GLA
TORONTO	6,065,093
KITCHENER	332,218
MONTRÉAL	2,163,456
CALGARY	1,436,198
VANCOUVER	371,046
	10,368,011



The Lougheed Calgary



# Boardwalk-Revillon Building

**Edmonton** 



400 Atlantic

Montréal



Breithaupt III
Kitchener



The Well

Toronto



Adelaide & Duncan

*Toronto* 



QRC West Phase II

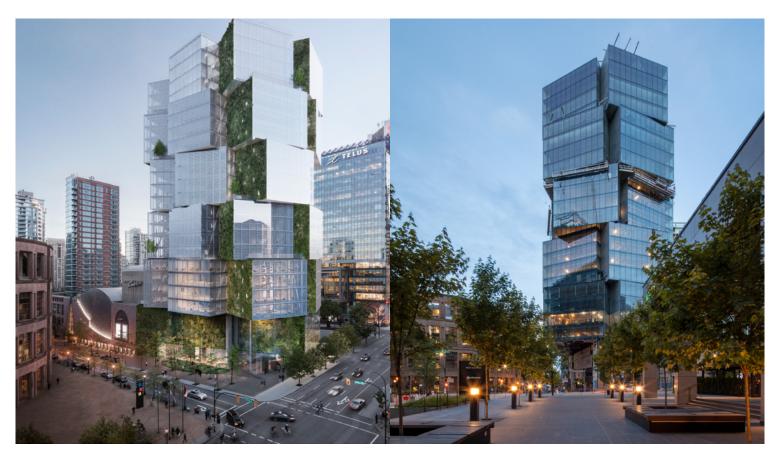


## **KING Toronto**

*Toronto* 



King & Brant



400 West Georgia

Vancouver



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**Development Completions** 

## QRC WEST, TORONTO

This was a pioneering, large-scale intensification project that involved the integratation of two restored heritage buildings with a new, mid-rise office structure. The project commenced in 2010 and was completed in 2015. It is comprised of 345,274 square feet of GLA and is fully leased. The property is LEED Gold certified for core and shell.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$11,000					
HARD & SOFT COSTS	104,000		UNLEVERED YIELD		VALUE	VALUE CREATION AS %
CAPITALIZED INTEREST & OPERATING COSTS	15,000	LQA NOI	ON COST	FAIR VALUE	CREATION	OF COST
TOTAL DEVELOPMENT COSTS	\$130,000	\$13,547	10.4%	\$341,430	\$211,430	162.6%

## THE BREITHAUPT BLOCK, KITCHENER

Allied acquired an undivided 50% interest in the property in 2010 and immediately put it into development, completing the first phase in 2014 and the second phase in mid-2016. The property is an equal two-way joint arrangement between Allied and Perimeter Development Corporation. It is comprised of 226,400 square feet of GLA (Allied's share 113,200 square feet) and is fully leased.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$4,000					
HARD & SOFT COSTS	18,470		UNLEVERED YIELD		VALUE	VALUE CREATION AS %
CAPITALIZED INTEREST & OPERATING COSTS	2,550 <b>_</b>	LQA NOI	ON COST	FAIR VALUE	CREATION	OF COST
TOTAL DEVELOPMENT COSTS	\$25,020	\$2,523	10.1%	\$46,980	\$21,960	87.8%

## 180 JOHN STREET, TORONTO

Allied acquired the property in 2015. The property was redeveloped and was completed in 2017. It is comprised of 45,631 square feet of GLA and is fully leased.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$8,700					
HARD & SOFT COSTS	17,500					VALUE
CAPITALIZED INTEREST & OPERATING COSTS	1,300	LQA NOI	UNLEVERED YIELD ON COST	FAIR VALUE	VALUE CREATION	CREATION AS % OF COST
TOTAL DEVELOPMENT COSTS	\$27,500	\$1,540	5.6%	\$34,220	\$6,720	24.4%

## 189 JOSEPH, KITCHENER

189 Joseph was purchased as part of The Tannery in 2012. The building stood vacant, and was slated to be demolished before Allied proposed the redevelopment and secured Deloitte as the user. The project commenced in late-2015 and was completed mid-2017. It is comprised of 26,462 square feet of GLA and is fully leased.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$230					
HARD & SOFT COSTS	10,890		UNLEVERED YIELD		VALUE	VALUE CREATION AS %
CAPITALIZED INTEREST & OPERATING COSTS	240	LQA NOI	ON COST	FAIR VALUE	CREATION	OF COST
TOTAL DEVELOPMENT COSTS	\$11,360	\$770	6.8%	\$13,290	\$1,930	17.0%

## KING PORTLAND CENTRE, TORONTO

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In 2012, Allied entered into an equal two-way joint arrangement with RioCan to develop King Portland Centre. Allied and RioCan each acquired an undivided 50% interest in 642 King W and 620 King W and subsequently put them into development, completing 642 King W in early 2018 and 620 King W in early 2019. They are comprised of 299,126 square feet of GLA (Allied's share 149,563 square feet) and are 100% leased. (602-606 King W are excluded from the figures below as they were never under development.) The property is LEED Platinum certified for core and shell.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$21,478					
HARD & SOFT COSTS	64,437					
CAPITALIZED INTEREST & OPERATING COSTS CONDOMINIUM PROFITS	5,033 (14,270)	LQA NOI	UNLEVERED YIELD ON COST	FAIR VALUE	VALUE CREATION	VALUE CREATION AS % OF COST
TOTAL DEVELOPMENT COSTS	\$76,678	\$6,278	8.2%	\$154,310	\$77,632	101.2%

## 425 VIGER, MONTRÉAL

In 2004, Allied expanded into Montréal with the purchase of 425 Viger. At the time, the property comprised of 200,000 square feet of GLA and was fully leased. In 2007, Allied purchased the adjacent parking lot with the intention of intensifying the combined property once the main user's lease expired. Allied began the intensification activity in Q1 2018, and completed the project in Q2 2020. The property now consists of 316,320 square feet of GLA.

DEVELOPMENT ECONOMICS	INVESTMENT					
LAND COSTS	\$30,076					
HARD & SOFT COSTS	66,353		UNLEVERED YIELD		VALUE	VALUE CREATION AS %
CAPITALIZED INTEREST & OPERATING COSTS	7,839	LQA NOI	ON COST	FAIR VALUE	CREATION	OF COST
TOTAL DEVELOPMENT COSTS	\$104,268	\$8,221	7.9%	\$172,680	\$68,412	65.6%



**ALLIED** 

Risk Management

## DEVELOPMENT

- 15% limitation on development
- Pre-leasing
- Partial monetization
- Financial management
- Collaboration

## **BALANCE SHEET**

- Low leverage
- Long-term, fixed-rate debt
- Net debt as a multiple of adjusted EBITDA ratio of 9.8x
- Total indebtedness ratio 35.6%
- Interest coverage ratio of 2.8x

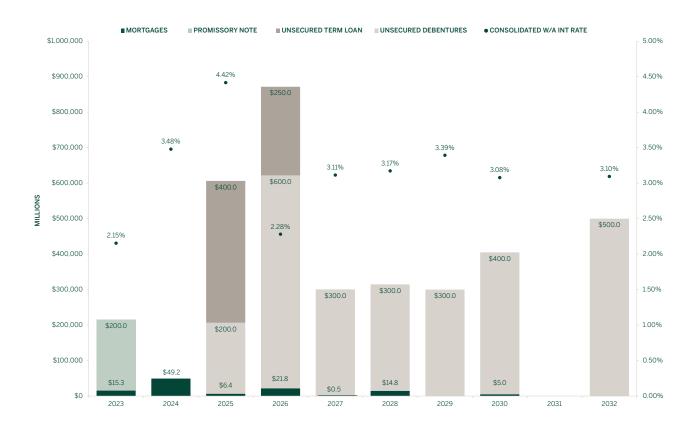
## FINANCIAL COVENANTS

#### SENIOR UNSECURED DEBENTURES

COVENANT	THRESHOLD	DECEMBER 31, 2022
PRO FORMA INTEREST COVERAGE RATIO	Maintain a 12-month rolling consolidated pro forma EBITDA of at least 1.65 times pro forma interest expense	2.8x
PRO FORMA ASSET COVERAGE TEST	Maintain net consolidated debt below 65% of net aggregate assets on a pro forma basis	35.5%
EQUITY MAINTENANCE	Maintain Unitholders' equity above \$300,000	\$6,581,166
PRO FORMA UNENCUMBERED NET AGGREGATE ADJUSTED ASSET RATIO	Maintain pro forma unencumbered net aggregate adjusted assets above 1.4 times consolidated unsecured indebtedness	2.8x

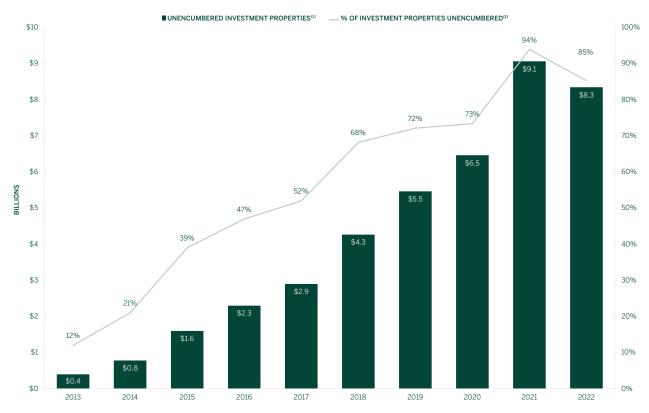
## **DEBT MATURITY CHART**

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This chart summarizes the principal payable on debt obligations as at December 31, 2022.

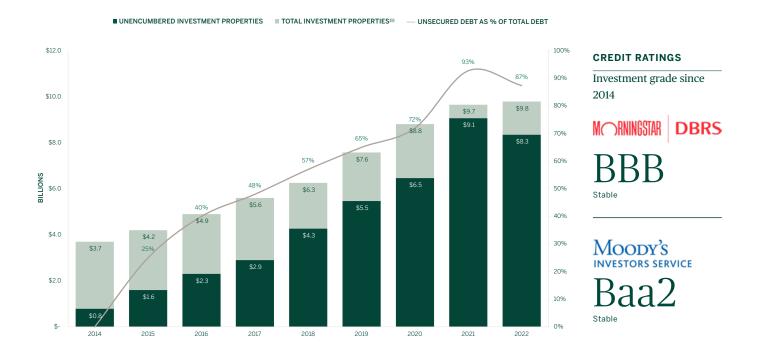
## UNENCUMBERED INVESTMENT PROPERTIES



As at December 31, 2022.

<sup>(1)</sup> Unencumbered investment properties is a non-IFRS measure as defined in the Appendix on page 70. The percentage of unencumbered investment properties is on a proportionate basis.

## MAXIMIZING FLEXIBILTY WHILE STRENGTHENING THE BALANCE SHEET



As at December 31, 2022.

<sup>(1)</sup> Total investment properties is on a proportionate basis.



**ALLIED** 

Environmental, Social & Governance (ESG)

### 2021 PERFORMANCE



reduction from our 2019 baseline



**GREENHOUSE GAS INTENSITY (GHGI)** 

reduction from our 2019 baseline

## Improved GRESB Score by Six Points



For the 2021 reporting year, we scored 86/100 for our standing investments, a six-point increase from 2020, and 82/100 for our development portfolio, a seven-point increase from 2020.



WATER USE INTENSITY (WUI)

reduction from our 2019 baseline

increase in average waste diversion

from our 2019 baseline.

of employees would recommend Allied to a friend and felt that when given the opportunity, they would tell others great things about working here.

of employees feel people are treated equally regardless of race, ethnicity and gender.

## Increased Utility Data Coverage

across energy, water and waste since 2020.

Over 3.3m sq. ft.

of BOMA BEST certified buildings across our portfolio.

Over 1.9m sq. ft.

of LEED certified buildings across our portfolio.

of workforce participated in professional development.

Increased Overall User Satisfaction

by 6.5% since 2020.

Allied's 2021 environmental performance was driven by the implementation of numerous conservation initiatives as well as reduced occupancy in our buildings due to COVID-19.

### HIGHLIGHTS

#### **OUTPERFORMED 2024 TARGETS**

In 2021, we exceeded our 2024 reduction targets for Energy Use Intensity (EUI), Greenhouse Gas Intensity (GHGI) and Water Use Intensity (WUI).

#### ISSUED \$1.1 BILLION OF GREEN BONDS

In 2021, we announced our Green Financing Framework. In February 2021, we issued our first green bond for \$600 million and in August 2021 we issued our second bond for \$500 million.

#### INITIATED ALLIED'S NET ZERO CARBON PLAN

In early 2022, we committed to developing a Net Zero Carbon (NZC) Plan which will identify a clear pathway for Allied to reach net zero in alignment with the Science Based Targets initiative's (SBTi) Corporate Net-Zero Standard v1.0.

#### OUTPERFORMED PEERS IN USER EXPERIENCE ASSESSMENT RATINGS

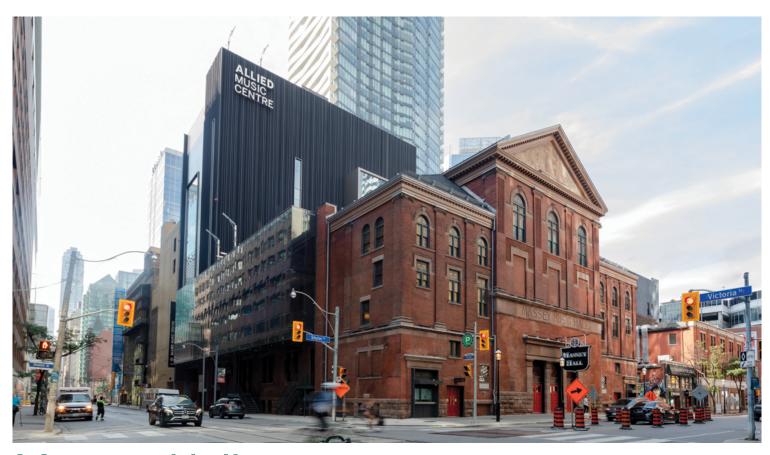
In November 2022, Allied completed its third annual third-party User Experience Assessment Survey. Results demonstrated year over year improvements. 2022 scores exceeded the benchmark of the Kingsley Index in key areas.

#### RECOGNIZED AS A CANADIAN "BEST EMPLOYER"

Since 2020, Allied engaged Kincentric to conduct an annual third-party employee engagement survey. In 2020 and 2021, Allied was recognized by Kincentric as a "Best Employer".

#### PILOTED HOME INITIATIVE

In 2021, in partnership with WoodGreen Community Services, we provided two families with housing and social supports.



Massey Hall Toronto



**ALLIED** 

**Appendix Definitions** 

#### CERTAIN DEFINITIONS AND NON-IFRS MEASURES

Readers are cautioned that certain terms used in the investor presentation listed below, including any related per Unit amounts, used by Management of Allied to measure, compare and explain the operating results and financial performance of Allied do not have any standardized meaning prescribed under IFRS and, therefore, should not be construed as alternatives to net income, cash flow from operating activities, or any other measure prescribed under IFRS. These terms are defined below. The following terms do not have a standardized meaning prescribed by IFRS and may not be comparable to similarly titled measures presented by other publicly traded entities. Refer to the Non-IFRS Measures section on page 21 of the MD&A as at December 31, 2022, available on SEDAR at <a href="https://www.sedar.com">www.sedar.com</a>, to find reconciliations of the Non-IFRS Measures to their most comparable IFRS measures. Such reconciliations are incorporated by reference herein.

#### PROPORTIONATE BASIS

Proportionate basis is a non-IFRS financial measure representing Allied's proportionate share of equity accounted investments. Allied applies the equity method of accounting to its joint venture, TELUS Sky, as prescribed under IFRS. Management presents the proportionate share of its interests in joint arrangements that are accounted for using the equity method as it is viewed as relevant in demonstrating Allied's performance and is the basis of many of Allied's key performance measures.

#### NET ASSET VALUE PER UNIT ("NAV PER UNIT")

Allied's NAV per Unit is calculated as total Unitholders' equity as at the corresponding period ended, (per the consolidated balance sheets) divided by the actual number of Units and Exchangeable LP Units outstanding at period end.

#### NET OPERATING INCOME ("NOI")

NOI is a non-IFRS financial measure defined as rental revenue less property operating costs on a proportionate basis, excluding the impact of non-cash items such as amortization of improvement allowances and the amortization of straight-line rents on a proportionate basis. The most directly comparable IFRS measure to NOI is Operating Income. Management believes this is a useful measure as it demonstrates the cash generating operating performance of its income producing properties.

#### UNENCUMBERED INVESTMENT PROPERTIES

Unencumbered investment properties is a non-IFRS measure defined as the value of investment properties which are free and clear of any encumbrances. This is calculated on a proportionate share basis. Management believes unencumbered investment properties is a useful measure to assess the borrowing capacity of Allied.

## ADJUSTED EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION AND AMORTIZATION ("ADJUSTED EBITDA")

Adjusted EBITDA is a non-IFRS measure calculated on a proportionate basis comprised of earnings before interest expense, income taxes, depreciation and amortization expense (including amortization of improvement allowances), impairment, gains and losses on disposal of investment properties and the fair value gains or losses associated with investment properties and investment properties held for sale, financial instruments, and unit-based compensation.

#### NORMALIZED LAST QUARTER ANNUALIZED NOI ("NORMALIZED LQA NOI")

Normalized LQA NOI is a non-IFRS measure defined as the normalized NOI of an individual property or portfolio for the most recently completed quarter multiplied by four. In the calculation of this metric, non-recurring items are excluded from LQA NOI. The most directly comparable IFRS measure to normalized LQA NOI is Operating Income. Management considers normalized LQA NOI relevant in analyzing the operations of its rental properties on a property-by-property or portfolio basis.

#### **NET DEBT**

Net debt is a non-IFRS measure, calculated on a proportionate basis, as debt less cash and cash equivalents. The most directly comparable IFRS measure to net debt is debt. Management considers net debt a useful measure for evaluating debt levels and interest coverage.

#### TOTAL INDEBTEDNESS RATIO

This is a non-IFRS measure of Allied's financial leverage, which is calculated on a proportionate basis by taking debt plus outstanding letters of credit divided by total assets. Management considers this metric useful as it indicates Allied's ability to meet its debt obligations.

#### INTEREST COVERAGE RATIO

This is a non-IFRS measure calculated on a trailing twelve-month basis and are defined as Adjusted EBITDA divided by interest expense with interest capitalized included and financing prepayment costs excluded. Management considers these metrics useful as they indicate Allied's ability to meet its interest cost obligations on a trailing twelve-month basis.

#### **TOTAL RETURN**

Total return is based on \$100 in units invested on February 6th, 2003 and ending on December 31, 2022, assuming the reinvestment of all cash distributions of the trust on the day of the distribution.

